



Steve Volkert, City Administrator

Notes on 2021 Budget

Executive Summary

The proposed 2021 budget **Publication** currently shows a slight **decrease** of .47% or what equates to a three cent mill rate decrease. In the end, on average, a \$200,000 home in 2020 will see a city portion **tax decrease** of \$6.00 in 2021 for those in Washington County, or \$50.00 **decrease** in Dodge County.

The proposed budget is balanced, and falls below the expenditure restraint number of 3.3% increase over 2020 and Levy Limit increase of 1.07%.

This budget is relatively flat compared to 2020. We are budgeting to pull \$259k from the fund balance to offset an anticipated six retirement payouts along with \$43k in state funding cuts. No other funds are planned to be pulled.

If you review the budget differences located on the attached page, it totals a net change in operations of \$514,534. These differences result in \$179,076 more in levy support and \$258,956 pulled from fund balance to balance the budget. The rest of the difference has resulted in \$76,924 in cuts in expenses or increases in revenues.

We are also paying back the Sewer Utility \$625,208 as a part of our long term debt stabilization plan of 2012. Overall debt is stable at \$3M.

Compared to our 2020 budget, here are some changes:

Operational Budget (Expenses)

- Wage increases of 2.0% provided for permanent employees.
- Police Dept budgeting for 1 less School Liaison Officer after it was removed by the school in 2020.
- Garbage and Recycling collection going up \$12k with more pickups and 3.5% escalator in contract.
- Parks working out how repairs of new equipment at VMAC will be annualized. (\$12k)
- Cost sharing for Kettle Moraine Court System going up. (\$2k)
- Vehicle Ins going up \$4k while Property Ins going up \$8k
- Election costs going up \$4.1k with many more absentee ballots the new norm.
- Landfill monitoring costs moved from reserve account to general fund account (\$22,500)

Operational Budget (Revenues)

- Utility PILOTs reduced for third straight year (-\$30.6k) due to revaluation of assets. Total reduction over three years was \$118,644.

- Streets Revenue for Sidewalk Special Assessments moved out of General Fund (-\$60k).
- Correcting overstated Revenues in Building Assessment and Clerk (-\$10k).

Debt Budget:

- Debt Budget stays flat in what is planned to be the third of five years.

City Equalized Values:

- Residential Up 6% Up \$57.3M
 - Commercial Down 4% Down \$9.3M
 - Manufacturing Up 2% Up \$2M
- Total Assessment Up 4% Up \$49,940,300. (Final numbers after other changes)

2021 BUDGET POLICIES
City of Hartford Resolution # 3575

WHEREAS, the Mayor and Common Council of the City of Hartford, in accordance with Chapter 65 of the Wisconsin Statutes, are authorized to develop an Annual Budget for the City of Hartford; and,

WHEREAS, it is the desire of the Mayor and Common Council of the City of Hartford that the 2021 Annual Budget be consistent with the wishes of the electorate, and recognize the economic and cultural diversity of the community, as reflected in the mission statement and annual goals and the Common Council; now

THEREFORE BE IT RESOLVED, that the City of Hartford does establish the following BUDGET POLICIES, FISCAL 2021, and that the City Administrator is instructed to present to the Common Council on Tuesday, October 13th, 2020 a proposed 2021 Annual Budget for the City of Hartford incorporating these goals and objectives.

GENERAL BUDGET DEVELOPMENT POLICIES:

1. The Annual Budget shall comply with the Municipal Code of the City of Hartford and all applicable Wisconsin Statutes. The Annual Budget will include budgets for all funds of the City, including the Hartford Community Development Authority, and the Hartford Downtown Business Improvement District.
2. The 2021 Annual Budget shall be developed as a cooperative effort among departments, committees of the Common Council, and the community. Throughout the budget development process department heads are encouraged to seek input from the committees, boards, or authorities exercising fiscal oversight of departmental operations, and/or the Finance and Personnel Committee. Any changes authorized by official oversight bodies will be incorporated within the Annual Budget.
3. The Annual Budget shall be developed to include the detail of financial activity for each service level (division), administrative level (department), and financial level (fund). Detailed information for each service level shall include Labor, Operation and Maintenance, Debt Service, Capital Outlay, and Non-Operating Expenditure lines, as well as Transfers to Other Funds. Revenues and Transfers shall be summarized for each service level. Financial and budgetary information shall be provided for the last audited calendar year, the current year's revised Annual Budget and the official proposed Annual Budget. Detail shall also indicate the percentage change from the current Annual Budget to the proposed Annual Budget for each level of detail provided.
4. The 2021 Annual Budget shall identify projected fund balances and retained earnings for all funds at the end of the current calendar year, as well as amounts available from those sources to offset proposed budget expenditures. The impact of each service level upon the tax levy of the City of Hartford shall be clearly noted and compared to the previous year's budgeted results. Major expenditures and revenues shall be separately identified and described, and the impact of key financial decisions upon subsequent budgets shall be explained.
5. The City will place its highest priority upon increasing the efficiency and economy of service delivery. Wherever practical, performance measurement and productivity indicators will be introduced to the Annual Budget. Objectives and Activity Measures consistent with departmental goals will form an integral part of the Annual Budget.
6. The Annual Budget shall include a Citywide table of organization and tables of organization by department or division. A summary of salaries by permanent position shall be included within the

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document.

BUDGET DEVELOPMENT SCHEDULE:

1. Annual Budget preparation documents shall be distributed to departments on May 29, 2020.
2. The City Administrator and Finance Director shall meet with department heads on or before August 28, 2020 to assist in the development of the Annual Budget proposal.
3. Copies of the proposed 2021 Annual Budget will be submitted to the Mayor and Common Council and be available to the general public no later than the close of business on October 13, 2020.
5. The Common Council shall have until Friday, October 23rd, 2020 to review the budget and request the presence of any desired department head to answer any questions regarding their budget before the entire council on October 27th.
6. The Common Council shall hold a public hearing on the proposed 2021 Annual Budget pursuant to Wisconsin Statute and the Municipal Code on November 10, 2020 at 7:00 p.m.
7. Every effort will be made to communicate the implications of the 2021 Annual Budget to the citizens of Hartford. Public meetings will be televised whenever practical. Time will be allocated at the start of each Council Meeting including the Budget Hearing for input from citizens, taxpayers, utility customers, and local organizations.

PROGRAMMATIC POLICIES (Long-Term Commitments):

1. The Annual Budget will be designed to enhance a sense of community within the City of Hartford by maximizing the efficiency of public funds, sponsoring responsible economic development, protecting existing neighborhood investment, and guarding environmental quality.
2. The Annual Budget will be a balanced budget.
3. In order to enhance the productivity of the municipal work force consistent with the goal of controlling staff increases, the City is committed to providing comparable compensation, training, educational opportunities, technical support, and capital equipment resources to all programs.
4. The City of Hartford will maintain its cooperative partnership with the Hartford Area Development Corporation for the marketing of industrial land, the promotion and development of industrial growth within the City, and the sharing of economic benefits derived from this activity to the mutual advantage of the partners.
5. The Annual Budget will reflect the City's ongoing commitment to maintaining a diversified residential tax base, including single family, duplex, and multi-family housing opportunities for property owners and renters of all income levels.
6. The City commits itself to expanding areas of agreement and cooperation among other Washington and Dodge County governmental units, including the development of forums for discussion of items of common interest and service efficiency, in order to balance broad community needs and resources, as well as assisting in long-range planning efforts aimed at promoting the quality of life in our area without sacrificing beneficial development initiatives.

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7. During 2015, the City did develop a revised and updated Facility Maintenance Plan for the years 2016-2025. Sufficient funds shall be applied within each Annual Budget to assure the public that municipal structures will not be subject to functional obsolescence or deterioration within the calendar year. This includes ADA Compliance of city buildings and the issues identified in the ADA Audit. The building issues identified have a goal to complete projects and updates by the year 2025.
8. The City will continue to fund a Vehicle Replacement Program, including a replacement schedule for all licensed equipment and other large equipment based upon projected useful life.
9. The City will continue to support a roadway repair/replacement policy which places highest priority on roadways of greatest age and highest traffic count.
10. The City shall, over a five-year period, make every attempt to average the annual resurfacing, replacement, reconstruction, or seal coating of at least 5% of the City's total lane miles of roadways and alleyways. Each Annual Budget shall provide specific details of these calculations.
11. The City will continue efforts to preserve natural areas within the City, including woodland areas, unique geological features, and elements of the natural environment. The City will continue to emphasize the importance of human-sized transportation systems including pedestrian walkways and designated bicycle paths.
12. The City, through its membership in WPPI Energy, will continue efforts to place Hartford Electric in a position to meet customer needs by emphasizing affordable power and system reliability.
13. The City will continue the cooperative operation of electric distribution systems between the City of Hartford and the Village of Slinger, and the development of Hartford Electric consistent with the 2013 Electric Distribution System Study.
14. The Annual Budget will provide resources for the development of the Hartford Water Utility consistent with the November, 2014 Water Utility Master Plan.
15. The Annual Budget will reflect the City's long-term commitment to providing safe air transportation via the Hartford Municipal Airport, consistent with the approved Airport Master Plan.
16. The City of Hartford recognizes the value of maintaining a well-trained, well-equipped, and adequately staffed Hartford Fire and Rescue Department. The City also recognizes the fragility of a system that depends primarily on individuals who give of their time to gain the necessary professional skills and to staff the Hartford Fire and Rescue Department. The City of Hartford commits itself to the transition of Hartford Fire and Rescue operations from a paid on-call emergency service to a full-time fire and rescue staff, operating from multiple sites in and around the City, as funding becomes available through net new construction or other revenue sources that would allow the system to evolve with minimal financial impact on the taxpayers of the City.
17. The City of Hartford commits itself to maintaining an around-the-clock emergency communications center under the control of the Hartford Police Department.
18. The City will maintain an active storm water control program, including the equitable funding of these controls, the environmental protection of the Pike Lake Watershed, and the protection of water quality

2021 BUDGET POLICIES
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in the Rock River Basin.

19. The City will follow, to the maximum practical extent, a pattern of development consistent with SEWRPC's 2020 Land Use Plan.
20. Consistent with the long-term investment made by the City in constructing and rehabilitating municipal facilities and public works in the central downtown area, the City is committed to a public-private partnership to fully revitalize this important retail/commercial core of the community.
21. The City of Hartford recognizes the value of maintaining a well-trained, well-equipped, and adequately staffed Hartford Police Department. The City of Hartford commits itself to ensuring police department staffing consistent with historic service levels, as well as remaining proactively responsive to growth in our community by adopting a staffing ratio benchmark of no less than 1.7 sworn officers/1,000 Hartford residents.

PROGRAMMATIC POLICIES (Current Policy Objectives):

1. The City of Hartford shall reflect in the 2021 Annual Budget its desire to accommodate growth without adversely affecting the City's "core business", including emergency services, utilities, and public works. Priority in the allocation of additional financial resources shall be first given to the operational needs of these core areas.
2. The City will endeavor to maintain its current level of service to its citizens. Any proposed service reductions must be submitted with a statement clearly identifying both the savings anticipated and the public impact of the reductions.
3. The City will take all necessary steps to prevent the financial obligations of its tax incremental districts from impacting the tax levy and the undesignated fund balance of the General Fund.
4. The City will continue expansion and replacement of Hartford Municipal Airport infrastructures in cooperation with the State Bureau of Aeronautics.
5. The Table of Organization for the City of Hartford as presented in the 2021 Annual Budget shall not include any additional permanent positions unless authorized by the council.
6. The City will commit all appropriate resources to the fulfillment of safety and safety training requirements of the Wisconsin Department of Safety and Professional Service, as well as programs recommended by our risk management and safety consultants.
7. The Annual Budget will demonstrate the City's commitment to long-term staffing, training, and equipping of all emergency and safety programs.
8. The Annual Budget will provide resources necessary to continue the City's commitment to providing regional fire services as requested by townships.
9. The Annual Budget shall demonstrate a commitment to making all recreation areas in the City as safe as possible for our citizens, including the replacement of dangerous or obsolete recreational equipment.

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10. The Annual Budget will continue the City's pledge to develop a Rubicon River Parkway, creating a "green belt" through the City along its waterway.
11. Emphasis for calendar year 2021 shall continue to be placed upon the upgrading of existing water and electric distribution system components to ensure reliable service to customers.
12. The City shall continue to make quality of life investments into our community to augment our Rec Center, Library, Parks, Aquatic Center, Trails and much more.
13. The City of Hartford will evaluate and continue to evaluate the programs and services it provides to ensure they are in compliance with the ADA making adjustments as necessary. The City Administrator serves as the ADA Coordinator and will work with an ADA Project Team and Department Heads toward compliance of the ADA.

REVENUE POLICIES:

1. Budgeted revenues shall be based upon current trends and general price levels.
2. The City of Hartford shall continue to operate its electric, water, and sewer utilities without benefit of property tax levy. Hartford Electric and the Hartford Water Utility will continue to provide to the General Fund a payment in lieu of taxes per Public Service Commission rules. The Hartford Sewer Utility shall be responsible for payment to the General Fund of all indirect costs related to sewer system operations.
3. The City will review its Hartford Sewer Utility rate design to enable the utility to fully support reserve requirements and operating expenses of the Hartford Water Pollution Control Facility.
4. The City will look to maintain water or electric utility rate tariffs during 2021 and into the future and only explore increasing if the utility falls below their permitted rate of return.
5. Cost recovery fees and other non-property tax revenues, where appropriate, should be established to offset the cost of providing specific services, and will be reviewed annually by the Common Council in advance of the preparation of the Annual Budget. These fees and other revenues should be developed to recover costs associated with the service provided, recognizing that the City's ongoing social commitment to the community anticipates the creation of some user fees which will not recover 100% of associated costs.
6. The City will aggressively seek its fair share of available State and Federal grants and aids unless conditions attached to that assistance are contrary to the City's interests. Prior to applying for any intergovernmental aid, the City will examine the matching requirements so that the source and availability of funds may be determined before the application is made. The City will also assess the merits of a particular program as if it were funded with local tax dollars. Local tax dollars will not be used to make up for losses of intergovernmental aid without first reviewing the program and its merits.
7. The City will maintain a reasonable revaluation schedule to equitably distribute the cost of government among property owners.

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8. The property tax levy for operational purposes will not increase more than CPI-U for 2020 and the effect of net new construction, plus any change in levied debt service.
9. The City will, to the maximum extent possible, decrease dependence on property taxes and diversify the supporting revenue base in the General Fund.

DEBT MANAGEMENT POLICY:

1. Annual Budgets will ensure that debt management does not require the elimination of essential services.
2. No long-term debt shall be issued to finance operating expenditures.
3. The City will borrow each even numbered year for Capital Improvement Program purposes, with such borrowings being issued as General Obligation Promissory Notes or Bonds.
4. Biennial General Obligation Promissory Notes or Bonds shall have level annual payments except where significant funding sources outside the tax levy are available on a different schedule, or where facilities with anticipated useful lives in excess of 20 years are funded by such borrowings.
5. All biennial General Obligation Promissory Notes or Bonds (excluding issuances to fund major building structures) shall be repayable within 10 years of issuance.
6. Biennial General Obligation Promissory Notes shall not exceed \$3.75 million dollars.
7. The City will continue to provide tax levy support for debt service related to the Jack Russell Memorial Library, and the Veterans Memorial Aquatics Center.
8. The City will establish the undesignated fund balance in the General Fund (excluding amounts designated for working capital and encumbrances) at a minimum of 10% of the total revenues of the general fund and debt service fund, including property taxes. Undesignated fund balance beyond this level may be considered for the purpose of advance refunding of debt service issues or other non-recurring expenditures.
9. The City of Hartford, with overwhelming support via referendum, set the debt levy to a new level of roughly \$3M in 2017. We will take all necessary actions to stabilize that level of tax levy support for capital purposes unless another referendum is passed until at least 2035.
10. The City of Hartford shall be committed to meeting all bond and note covenants, and to act on behalf of bondholders in support of the City's general obligation bond rating.
11. The City of Hartford will maintain good communications with bond rating agencies, financial consultants, independent auditors, investors, and citizens regarding its financial condition.

CAPITAL IMPROVEMENT PROGRAM and CAPITAL OUTLAY POLICIES:

1. The 2021 Annual Budget shall incorporate in its entirety the 2021-2025 Capital Improvement Program reviewed by the Common Council on September 8, 2020. The Capital Improvement Program shall schedule the acquisition of physical, operational assets with useful lives of more than one year and

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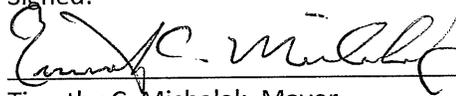
original costs of at least \$10,000.

2. The 2021 Annual Budget shall provide all resources necessary to accomplish each 2021 Capital Improvement Program project within the calendar year and within the budget identified for the specific project. Any 2021 Capital Improvement Program project which, as a result of subsequent events, cannot be completed within the calendar year established for that project, must be reviewed by the Common Council prior to initiation of the project.
3. Capital projects shall be categorized by priorities 1, 2, 3, or 4. Projects ranked 1 or 2 shall be completed according to the Capital Improvement Program schedule. (See Exception below.) Projects ranked 3 or 4 may be adjusted or deleted for budgetary purposes within the construction period, subject to the instructions of the Common Council.

EXCEPTION: Capital projects funded by long-term debt shall be completed according to the Capital Improvement Program, provided the total borrowed cost of these projects does not exceed 110% of funds borrowed.

4. Capital Outlay items shall be defined as all fixed assets with original costs equal to or greater than \$5,000 but less than \$10,000.
5. The useful life of financed construction projects shall exceed the term of the financing.
6. The Capital Improvement Program 2021-2025 shall include the conclusions approved by the Common Council from the 2016 Facilities Study including the funding of the Veterans Memorial Aquatics Center.

Signed:



Timothy C. Michalak, Mayor

Introduced: July 10, 2020

Adopted: July 14, 2020

Attest:



Lori Hetzel, Clerk

PUBLIC NOTICE

NOTICE is hereby given that on Tuesday, November 10th, 2020, at 7:00 p.m., in the Council Chambers of the City Hall located at 109 N. Main St., the Common Council of the City of Hartford will hold the Public Hearing on the Proposed 2021 Budget. The Proposed budget in detail is available for inspection at the clerk's office from 8:00 a.m. to 4:30 p.m. Monday - Friday. The following is a summary of the proposed 2021 budget.

2021 BUDGET PROPOSAL

	2018	2019	2020	2021	
GENERAL FUND	BUDGET	BUDGET	BUDGET	PROPOSED BUDGET	% CHANGE
REVENUES					
Taxes: General Property Taxes	3,831,830	4,108,186	4,227,848	4,406,924	4.24%
Other Taxes	1,978,595	1,914,426	1,927,558	1,924,250	-0.17%
Intergovernmental Revenue	1,627,038	1,630,259	1,671,255	1,617,350	-3.23%
Licenses and Permits	288,547	318,555	324,130	322,790	-0.41%
Fines, Forfeitures & Penalties	174,450	182,200	179,350	177,100	-1.25%
Public Charges for Serv.	941,805	1,219,109	1,258,303	1,178,712	-6.33%
Intergov. Chgs. for Serv.	359,141	373,226	385,673	398,898	3.43%
Special Assessments	75,000	65,000	60,000	0	-100.00%
Misc. Revenue	217,883	231,299	254,860	281,528	10.46%
Transfer from Budget Reserve	761,395	32,630	56,750	258,956	356.31%
Transfers from Other Funds	140,000	388,065	143,000	118,000	-17.48%
Interfund Revenue	10,500	10,500	9,700	6,500	-32.99%
Total Revenues	10,406,184	10,473,455	10,498,427	10,691,008	1.83%
EXPENDITURES					
General Government	838,427	856,786	854,196	867,903	1.60%
Public Safety	4,783,185	4,944,171	4,975,930	5,092,462	2.34%
Public Works & Engineering	2,583,096	2,664,035	2,686,613	2,737,281	1.89%
Public Services	135,001	146,769	150,942	149,556	-0.92%
Public Parks & Recreation	1,001,427	1,013,010	1,050,543	1,051,965	0.14%
Engineering	323,099	422,383	354,096	379,136	7.07%
Misc. Other Expenses	741,949	426,301	423,750	412,705	-2.61%
Total Expenditures	10,406,184	10,473,455	10,496,070	10,691,008	1.86%
Beginning Fund Balance	6,964,269	5,699,404	6,128,133	5,828,133	-4.90%
Gen. Fund Balance Applied (-)/Added (+)	-1,125,790	-32,630	-300,000	-258,956	-13.68%
Ending Fund Balance (Audited)	5,699,404	6,128,133	5,828,133	5,569,177	-4.44%
Previous Yrs. Total Expenditures	11,085,683	10,406,184	10,473,455	10,496,070	0.22%
Gen. Fund Bal as % of Expend.	51.41%	58.89%	55.65%	53.06%	-4.65%
Taxing Fund					
General Fund	3,831,830	4,108,186	4,227,848	4,406,924	4.24%
Debt Service Fund	3,002,460	3,000,000	3,056,750	3,000,000	-1.86%
Library Fund	656,601	684,733	698,733	698,836	0.01%
Transportation Fund	20,949	22,655	34,299	24,385	-28.90%
Total City Tax Levy/wo TID	7,511,840	7,815,574	8,017,630	8,130,145	1.40%
Washington Co. Equalized Value	\$1,187,844,800	\$1,294,477,900	\$1,361,386,100	\$1,409,373,800	3.52%
Dodge County Equalized Value	\$49,365,000	\$51,203,700	\$53,896,300	\$52,526,500	-2.54%
Total Equalized Value	1,237,209,800	1,345,681,600	1,415,282,400	1,461,900,300	3.29%
Portion of Levy to be collected in Wash Co.	96.01%	96.19%	96.19%	96.41%	0.22%
Portion of Levy to be collected in Dodge Co.	3.99%	3.81%	3.81%	3.59%	-5.65%
Washington County Tax Levy	7,212,116	7,518,188	7,712,305	7,838,027	1.63%
Dodge County Tax Levy	299,724	297,386	305,325	292,118	-4.33%
Total Assessed Value Wash Co wo TID's	\$1,129,484,172	\$1,240,717,438	\$1,265,339,825	\$1,291,993,508	2.11%
Total Assessed Value Dodge Co wo TID's	61,756,173	49,966,869	52,774,805	52,698,171	-0.15%
Washington County Tax Rate	6.39	6.06	6.10	6.07	-0.47%
Dodge County Tax Rate	4.85	5.95	5.79	5.54	-4.19%

2021 REVENUE BUDGET						
		2019	2020	2021		
		BUDGET	BUDGET	PROPOSED BUDGET	DIFFERENCE	%
CLERICAL SERVICES - 125						
LICENSES AND PERMITS						
100.125.441100.44110	Liquor and Malt Beverage	\$12,000	\$12,000	\$12,000	\$0	0.00%
100.125.441200.44121	Operator's License - Bartenders	\$2,500	\$2,600	\$2,600	\$0	0.00%
100.125.441500.44150	Picnic License	\$170	\$300	\$300	\$0	0.00%
100.125.441600.44160	Cigarette License	\$935	\$935	\$990	\$55	5.88%
100.125.442300.44230	Miscellaneous License	\$500	\$500	\$600	\$100	20.00%
	TOTAL LICENSES AND PERMITS	\$16,105	\$16,335	\$16,490	\$155	0.95%
PUBLIC CHARGES FOR SERVICES						
100.125.460000.46190	Miscellaneous General Revenue	\$150	\$175	\$175	\$0	0.00%
100.125.460000.46191	Postage Revenue	\$0	\$0	\$0	\$0	#DIV/0!
100.125.460000.46192	Photocopy Revenue	\$0	\$50	\$50	\$0	0.00%
	TOTAL PUBLIC CHARGES FOR SERVICES	\$150	\$225	\$225	\$0	0.00%
CLERK'S FEES						
100.125.461100.46111	Special Assessment Letters	\$31,000	\$31,500	\$30,000	-\$1,500	-4.76%
100.125.461100.46112	Special Handling Fee Permit	\$24,000	\$24,500	\$24,500	\$0	0.00%
	TOTAL CLERK'S FEES	\$55,000	\$56,000	\$54,500	-\$1,500	-2.68%
LICENSE PUBLICATION FEES						
100.125.461300.46130	License Publication Fees	\$700	\$750	\$750	\$0	0.00%
	TOTAL LICENSE PUBLICATION FEES	\$700	\$750	\$750	\$0	0.00%
INTERFUND REVENUES						
100.125.474000.47401	Interfund Postage Revenue	\$8,300	\$7,500	\$4,500	-\$3,000	-40.00%
100.125.474000.47402	Interfund Supplies Revenue	\$2,200	\$2,200	\$2,500	-\$200	-9.09%
	Total Interfund Revenues	\$10,500	\$9,700	\$6,500	-\$3,200	-32.99%
Clerical Administration	Public Charges for Services	\$82,455	\$83,010	\$78,465	-\$4,545	-5.48%
JUDICIAL SERVICES - 128						
PUBLIC CHARGES FOR SERVICES						
100.128.460000.46128	Court Service Revenue	\$67,000	\$65,000	\$68,000	\$3,000	4.62%
	Total Court Service Revenue	\$67,000	\$65,000	\$68,000	\$3,000	4.62%
Judicial Services	Public Charges for Services	\$67,000	\$65,000	\$68,000	\$3,000	4.62%
FINANCIAL ADMINISTRATION - 130						
Taxes						
100.130.410000.41500	Room Tax	\$34,000	\$10,000	\$10,000	\$0	0.00%
100.130.412200.41220	Retained Sales Tax	\$60	\$100	\$100	\$0	0.00%
100.130.418000.41810	Interest and Penalties on Taxes	\$1,000	\$800	\$2,500	\$1,700	212.50%
	Total Taxes	\$35,060	\$10,900	\$12,600	\$1,700	15.60%
Licenses and Permits - Pets						
100.130.442200.44261	Dog Licenses	\$4,500	\$4,500	\$4,500	\$0	0.00%
100.130.442200.44262	Cat Licenses	\$350	\$420	\$500	\$80	19.05%
	Total Licenses and Permits - Pets	\$4,850	\$4,920	\$5,000	\$80	1.63%
Public Charges for Services						
100.130.461200.46121	NSF Check Charge	\$1,250	\$500	\$250	-\$250	-50.00%
	Total Treasurer's Fees	\$1,250	\$500	\$250	-\$250	-50.00%
Miscellaneous Revenues						
100.130.480000.48110	Interest on Investments	\$80,000	\$95,000	\$125,000	\$30,000	31.58%
100.130.480000.48111	Interest Revenue	\$500	\$250	\$250	\$0	0.00%
100.130.480000.48121	Credit Card Cash Back	\$15,000	\$13,000	\$17,000	\$4,000	30.77%
100.130.480100.48890	Other Misc Revenues	\$500	\$500	\$500	\$0	0.00%
	Total Miscellaneous Revenues	\$96,000	\$108,750	\$142,750	\$34,000	31.28%
Financial Administration - Public Charges for Services		\$137,160	\$125,070	\$160,600	\$35,530	28.41%
ASSESSMENT - 135						
Miscellaneous Building Permits						
100.135.443900.44390	Building Misc. Permits	\$25,000	\$20,000	\$14,000	-\$6,000	-30.00%
	Total Misc. Building Permits	\$25,000	\$20,000	\$14,000	-\$6,000	-30.00%
Assessment - Public Charges for Services		\$25,000	\$20,000	\$14,000	-\$6,000	-30.00%
LAW ENFORCEMENT - 201						
Intergovernmental Aids						
100.201.432000.43610	State Aid - Municipal Services	\$1,900	\$1,900	\$1,900	\$0	0.00%
	Total State Aids	\$1,900	\$1,900	\$1,900	\$0	0.00%
State Grants Public Safety						

		2019	2020	2021		
		BUDGET	BUDGET	PROPOSED BUDGET	DIFFERENCE	%
100.201.435200.43271	Federal Grants	\$0	\$1,500	\$1,200	-\$300	-20.00%
100.201.435200.43520	State Aid - Training	\$4,480	\$4,480	\$4,320	-\$160	-3.57%
	Total State Grants Public Safety	\$4,480	\$5,980	\$5,520	-\$460	-7.69%
State Grants / Transportation						
100.201.435330.43531	Local Transportation Aid	\$150,794	\$163,057	\$160,246	-\$2,811	-1.72%
100.201.435330.43533	State Aid Connecting Streets	\$26,635	\$26,569	\$22,703	-\$3,866	-14.55%
	Total State Grants / Transportation	\$177,429	\$189,626	\$182,949	-\$6,677	-3.52%
Licenses and Permits						
100.201.440000.44240	Parking Permits	\$1,000	\$1,000	\$1,000	\$0	0.00%
	Total Licenses and Permits	\$1,000	\$1,000	\$1,000	\$0	0.00%
Other Reg. Permits & Fees						
100.201.449100.44210	Bicycle Licenses	\$250	\$275	\$200	-\$75	-27.27%
	Total Bicycle Licenses	\$250	\$275	\$200	-\$75	-27.27%
Fines, Forfeitures, Penalties						
100.201.450000.45193	Vehicle Impound Fees	\$450	\$450	\$200	-\$250	-55.56%
100.201.450000.45223	Court Penalties & Fines	\$129,500	\$126,400	\$126,400	\$0	0.00%
	Total Fines, Forfeitures, Penalties	\$129,950	\$126,850	\$126,600	-\$250	-0.20%
Parking Violations						
100.201.451300.45120	Parking Violations	\$48,500	\$48,500	\$48,500	\$0	0.00%
	Total Parking Violations	\$48,500	\$48,500	\$48,500	\$0	0.00%
Other Law & Ord. Violations						
100.201.451900.45191.	False Alarm Fines	\$3,750	\$4,000	\$2,000	-\$2,000	-50.00%
	Total Other Law & Ord. Violations	\$3,750	\$4,000	\$2,000	-\$2,000	-50.00%
Public Charges for Service						
100.201.460000.46192	Photocopy Revenue	\$2,350	\$2,500	\$2,500	\$0	0.00%
100.201.460000.46193	Finger Printing	\$550	\$550	\$450	-\$100	-18.18%
100.201.460000.46201	Towing Fees	\$1,400	\$1,000	\$1,000	\$0	0.00%
	Total Public Charges for Service	\$4,300	\$4,050	\$3,950	-\$100	-2.47%
Law Enforcement Fees						
100.201.462100.45190	Alarm Permit Fees	\$3,000	\$3,045	\$3,045	\$0	0.00%
100.201.462100.46210	Police Services	\$286,000	\$268,000	\$157,094	-\$110,906	-41.38%
100.201.462100.46230	Warrant Service Fees	\$5,300	\$0	\$0	\$0	#DIV/0!
100.201.462100.46240	Board of Prisoners	\$150	\$0	\$0	\$0	#DIV/0!
	Total Law Enforcement Fees	\$294,450	\$271,045	\$160,139	-\$110,906	-40.92%
Misc. General Revenues						
100.201.480100.48330	Material Sales	\$100	\$100	\$100	\$0	0.00%
	Total Misc. General Revenues	\$100	\$100	\$100	\$0	0.00%
Other Misc. Revenues						
100.201.483000.48310	Gain or Loss on Disposal	\$20,000	\$0	\$3,000	\$3,000	#DIV/0!
100.201.483000.48333	Abandoned Vehicle Sales	\$1,000	\$1,000	\$1,000	\$0	0.00%
100.201.483000.48890	Other Misc. Revenue	\$100	\$100	\$100	\$0	0.00%
	Total Other Misc. Revenues	\$21,100	\$1,100	\$4,100	\$3,000	272.73%
Donations						
100.201.485100.48511	DARE Program Donations	\$100	\$100	\$100	\$0	0.00%
100.201.485100.48512	Explorer Program Donations	\$100	\$100	\$100	\$0	0.00%
100.201.485100.48513	Community Outreach Donations	\$100	\$100	\$100	\$0	0.00%
100.201.485100.48515	Police K9 Program	\$100	\$100	\$100	\$0	0.00%
100.201.485100.48516	Mini Academy	\$100	\$100	\$100	\$0	0.00%
	Total Donations	\$500	\$500	\$500	\$0	0.00%
General Funds Appropriated						
100.201.493100.49997	General Funds Appropriated	\$0	\$0	\$0	\$0	#DIV/0!
	Total Misc. General Revenues	\$0	\$0	\$0	\$0	#DIV/0!
	Law Enforcement - Public Charges for Services	\$687,709	\$654,926	\$537,458	-\$117,468	-17.94%
EMERGENCY GOVERNMENT - 225						
Emergency Sirens						
100.225.441250.44120	Emergency Sirens	\$600	\$600	\$20,775	\$20,175	3362.50%
	Total Emergency Sirens	\$600	\$600	\$20,775	\$20,175	3362.50%
	Emergency Sirens - Public Charges for Services	\$600	\$600	\$20,775	\$20,175	3362.50%
INSPECTION - 240						
Licenses & Permits						
100.240.440000.44250	Building Permits	\$130,000	\$155,000	\$155,000	\$0	0.00%
100.240.440000.44320	Electrical Permits	\$40,000	\$32,000	\$35,000	\$3,000	9.38%
100.240.440000.44330	Plumbing Permits	\$36,000	\$32,000	\$32,500	\$500	1.58%
100.240.440000.44380	Erosion Control Fees	\$7,000	\$6,000	\$7,000	\$1,000	16.67%

		2019 BUDGET	2020 BUDGET	2021 PROPOSED BUDGET	DIFFERENCE	%
100.240.440000.44390	Building Misc. Permits	\$34,000	\$32,000	\$32,500	\$500	1.56%
100.240.440000.44430	Sign Fee	\$2,500	\$2,500	\$2,500	\$0	0.00%
	Total Licenses & Permits	\$249,500	\$269,500	\$264,500	\$5,000	1.93%
Other Business & Occupational						
100.240.441200.44125	Weights and Measures License	\$200	\$200	\$200	\$0	0.00%
	Total Other Business & Occupational	\$200	\$200	\$200	\$0	0.00%
Other Reg. Permits & Fees						
100.240.449100.45192	Processing Fees	\$1,800	\$1,500	\$1,500	\$0	0.00%
	Total Other Reg. Permit Fees	\$1,800	\$1,500	\$1,500	\$0	0.00%
Public Charges For Services						
100.240.460000.46157	Weights & Measures Inspection	\$4,800	\$4,800	\$4,800	\$0	0.00%
100.240.460000.48890	Other Misc. Revenues	\$500	\$500	\$1,200	\$700	140.00%
	Total Public Charges For Services	\$5,300	\$5,300	\$6,000	\$700	13.21%
	Inspections - Public Charges for Services	\$256,800	\$266,500	\$272,200	\$5,700	2.14%
FIRE PROTECTION - 250						
Fire Insurance						
100.250.434200.43421	2% Fire Dues from State	\$54,500	\$61,000	\$61,500	\$500	0.82%
100.250.434200.43422	2% Fire Dues from Township	\$27,000	\$27,000	\$29,000	\$2,000	7.41%
100.250.434200.43610	Municipal Services	\$860	\$890	\$900	\$10	1.12%
	Total Fire Insurance	\$82,360	\$88,890	\$91,400	\$2,510	2.82%
Licenses and Permits						
100.250.440000.44236	Fireworks Permit	\$150	\$150	\$150	\$0	0.00%
	Total Licenses and Permits	\$150	\$150	\$150	\$0	0.00%
Intergovernmental Charges - Fire Service - Townships						
100.250.473210.47226	Town of Hartford	\$121,249	\$121,407	\$121,407	\$0	0.00%
100.250.473210.47227	Town of Erin	\$159,205	\$171,268	\$171,268	\$0	0.00%
100.250.473210.47228	Town of Rubicon	\$32,613	\$32,839	\$46,064	\$13,225	40.27%
	Total Intergovernmental Charges - Fire Services - Twns	\$313,067	\$325,514	\$338,739	\$13,225	4.06%
Misc. General Revenues						
100.250.480100.48310	Gain or Loss on Disposal	\$0	\$0	\$0	\$0	#DIV/0!
	Total Misc. General Revenues	\$0	\$0	\$0	\$0	#DIV/0!
	Fire Protection - Public Charges for Services	\$395,577	\$414,554	\$430,289	\$15,735	3.80%
Streets & Related - 301						
Special Assessments						
100.301.420000.42200	Special Assessment Revenue	\$65,000	\$60,000	\$0	-\$60,000	-100.00%
100.301.420000.42220	Interest on Special Assessments	\$0	\$0	\$0	\$0	#DIV/0!
	Total Special Assessments	\$65,000	\$60,000	\$0	-\$60,000	-100.00%
Intergovernmental Revenues						
100.301.435330.43531	Local Transportation Aid	\$407,704	\$440,859	\$433,258	-\$7,601	-1.72%
100.301.435330.43533	State Aid-Connecting Street	\$72,015	\$71,835	\$61,381	-\$10,454	-14.55%
100.301.435330.43537	State Transportation Grant	\$0	\$0	\$0	\$0	#DIV/0!
	Total Intergovernmental Revenues	\$479,719	\$512,694	\$494,639	-\$18,055	-3.52%
Licenses & Permits						
100.301.443600.44360	Street Break Permits	\$4,000	\$4,000	\$4,000	\$0	0.00%
	Total Licenses and Permits	\$4,000	\$4,000	\$4,000	\$0	0.00%
Public Charges for Services - Hwy Maint and Construction						
100.301.463100.46310	Road Maintenance and Construction	\$33,000	\$33,000	\$33,000	\$0	0.00%
100.301.463100.46415	Merchandising Revenues	\$1,000	\$0	\$0	\$0	#DIV/0!
	Total Hwy Maintenance and Construction	\$34,000	\$33,000	\$33,000	\$0	0.00%
Misc. Revenues						
100.301.480000.48330	Material Sales	\$3,500	\$5,500	\$5,000	-\$500	-9.09%
	Total Misc. Revenues	\$3,500	\$5,500	\$5,000	-\$500	-9.09%
	Streets & Related - Public Charges for Services	\$586,219	\$615,194	\$536,639	-\$78,555	-12.77%
Refuse/Garbage Collection - 320						
Public Charges for Services						
100.320.464200.46420	Refuse and Garbage Collection	\$13,000	\$14,000	\$17,000	\$3,000	21.43%
	Total Refuse and Garbage Collection	\$13,000	\$14,000	\$17,000	\$3,000	21.43%
	Refuse/Garbage Collection - Public Charges for Services	\$13,000	\$14,000	\$17,000	\$3,000	21.43%
Recycling - 325						
Intergovernmental Revenues - Sanitation						
100.325.435400.43540	Municipal Recycling Grants	\$24,000	\$24,000	\$24,000	\$0	0.00%

		2019 BUDGET	2020 BUDGET	2021 PROPOSED BUDGET	DIFFERENCE	%
	Total Sanitation Recycling Grants	\$24,000	\$24,000	\$24,000	\$0	0.00%
Public Charges for Services						
100.325.460000.46427	Appliance Pick-Up	\$2,500	\$2,500	\$2,500	\$0	0.00%
100.325.460000.46428	Curbside Recycling Fee	\$364,000	\$410,000	\$434,920	\$24,920	6.08%
100.325.460000.46437	Tube TV and Monitor Recycling	\$5,500	\$8,000	\$9,000	\$1,000	12.50%
	Total Public Charges for Services - Recycling	\$372,000	\$420,500	\$446,420	\$25,920	6.16%
	Recycling - Public Charges for Services	\$396,000	\$444,500	\$470,420	\$25,920	5.83%
General Buildings & Maintenance - 330						
City Hall Room Rental						
100.330.461800.46180	City Hall Room Rental	\$200	\$200	\$200	\$0	0.00%
	Total City Hall Room Rental	\$200	\$200	\$200	\$0	0.00%
Misc. General Rev.						
100.330.461900.46183	Link Bld. Windows/Hwy 60 Sign	\$0	\$10,500	\$10,500	\$0	0.00%
100.330.461900.46185	Tower Rental	\$15,870	\$6,370	\$6,370	\$0	0.00%
100.330.461900.46751	Concession Revenues	\$0	\$0	\$0	\$0	#DIV/0!
	Total Misc. General Revenue	\$15,870	\$16,870	\$16,870	\$0	0.00%
Intergovernmental Charges to Electric Utility						
100.330.474110.47418	Building Space Costs	\$38,000	\$38,000	\$38,000	\$0	0.00%
	Total Charges to Electric Utility	\$38,000	\$38,000	\$38,000	\$0	0.00%
Intergovernmental Charges to Wastewater Utility						
100.330.474120.47418	Building Space Costs	\$17,919	\$17,919	\$17,919	\$0	0.00%
	Total Charges to Wastewater Utility	\$17,919	\$17,919	\$17,919	\$0	0.00%
Intergovernmental Charges to Emergency Squad						
100.330.474199.47418	Building Space Costs	\$4,240	\$4,240	\$4,240	\$0	0.00%
	Total Charges to Emergency Squad	\$4,240	\$4,240	\$4,240	\$0	0.00%
	General Buildings & Maint - Public Charges for Services	\$76,229	\$77,229	\$77,229	\$0	0.00%
Cemetery - 401						
Cemetery Land Sales						
100.401.465400.46540	Dig Graves at Municipal Cemetery	\$48,725	\$53,600	\$54,050	\$450	0.84%
100.401.465400.46541	Cemetery Land Sales	\$26,350	\$25,200	\$27,100	\$1,900	7.54%
	Total Cemetery Land Sales	\$75,075	\$78,800	\$81,150	\$2,350	2.98%
	General Buildings & Maint - Public Charges for Services	\$75,075	\$78,800	\$81,150	\$2,350	2.98%
Parks - 501						
Public Charges for Services						
100.501.460000.46391	Park Reservations	\$11,300	\$14,240	\$14,300	\$60	0.42%
	Total Park Reservations	\$11,300	\$14,240	\$14,300	\$60	0.42%
Sawyer Park Memorial						
100.501.461451.46385	Brick Fee	\$500	\$200	\$200	\$0	0.00%
	Total Sawyer Park Memorial	\$500	\$200	\$200	\$0	0.00%
Miscellaneous Revenues						
100.501.480000.48890	Other Misc. Revenues	\$0	\$30,000	\$0	-\$30,000	-100.00%
	Total Other Misc. Revenue	\$0	\$30,000	\$0	-\$30,000	-100.00%
Gain or Loss on Disposal						
100.501.483100.48310	Gain or Loss on Disposal	\$500	\$0	\$0	\$0	#DIV/0!
	Total Gain or Loss on Disposal	\$500	\$0	\$0	\$0	#DIV/0!
	Parks - Public Charges for Services	\$12,300	\$44,440	\$14,500	-\$29,940	-67.37%
Recreation Programs and Events - 550						
Vets Pool						
100.550.411500.41500	Room Tax	\$0	\$6,000	\$6,000	\$0	0.00%
100.550.467341.46731	Passes	\$40,356	\$43,613	\$43,613	\$0	0.00%
100.550.467341.46732	Lessons	\$26,500	\$25,600	\$26,500	\$900	3.52%
100.550.467341.46733	Admission and Fees	\$116,085	\$119,578	\$119,578	\$0	0.00%
100.550.467341.46734	Pool Rental	\$9,950	\$9,950	\$9,950	\$0	0.00%
100.550.467341.46737	Retail Sales	\$1,322	\$1,322	\$1,322	\$0	0.00%
100.550.467341.46738	Coin Lockers	\$472	\$472	\$472	\$0	0.00%
100.550.467341.46751	Concession Revenue	\$67,233	\$67,233	\$67,233	\$0	0.00%
	Total Vets Pool	\$261,918	\$273,768	\$274,668	\$900	0.33%
Union Pool						
100.550.467342.46732	Lessons	\$2,100	\$0	\$0	\$0	#DIV/0!
	Total Union Pool	\$2,100	\$0	\$0	\$0	#DIV/0!
Concessions - Athletic Field						

		2019 BUDGET	2020 BUDGET	2021 PROPOSED BUDGET	DIFFERENCE	%
100.550.467501.46751	Consession Revenues	\$15,250	\$15,250	\$15,250	\$0	0.00%
	Total Consessions - Athletic Field	\$15,250	\$15,250	\$15,250	\$0	0.00%
Events						
100.550.467535.46750	Recreation Fees	\$8,126	\$1,826	\$1,826	\$0	0.00%
100.550.467535.48510	Donations	\$1,700	\$500	\$500	\$0	0.00%
	Total Events	\$9,826	\$2,326	\$2,326	\$0	0.00%
Football						
100.550.467540.46750	Recreational Fees	\$7,222	\$7,222	\$7,222	\$0	0.00%
	Total Football	\$7,222	\$7,222	\$7,222	\$0	0.00%
Golf						
100.550.467542.46750	Recreation Fees	\$560	\$560	\$560	\$0	0.00%
	Total Golf	\$560	\$560	\$560	\$0	0.00%
Non-Resident Recreation Fees						
100.550.467549.46750	Recreation Fees	\$19,000	\$19,000	\$19,000	\$0	0.00%
	Total Non-Resident Recreational Fees	\$19,000	\$19,000	\$19,000	\$0	0.00%
Outdoor Expeditions						
100.550.467553.46750	Recreation Fees	\$1,100	\$1,100	\$1,100	\$0	0.00%
	Total Outdoor Expeditions	\$1,100	\$1,100	\$1,100	\$0	0.00%
Playgrounds						
100.550.467556.46750	Recreation Fees	\$16,170	\$18,505	\$18,290	-\$215	-1.16%
	Total Playgrounds	\$16,170	\$18,505	\$18,290	-\$215	-1.16%
Preschool Summer Play						
100.550.467559.46750	Recreation Fees	\$1,050	\$1,050	\$1,050	\$0	0.00%
	Total Preschool Summer Play	\$1,050	\$1,050	\$1,050	\$0	0.00%
Ice Skating Fees						
100.550.467563.46750	Recreational Fees	\$105	\$105	\$105	\$0	0.00%
	Total Ice Skating Fees	\$105	\$105	\$105	\$0	0.00%
Adult Sports						
100.550.467566.46750	Recreation Fees	\$300	\$300	\$300	\$0	0.00%
	Total Adult Sports	\$300	\$300	\$300	\$0	0.00%
Softball Adult						
100.550.467567.46750	Recreation Fees	\$1,920	\$1,920	\$1,920	\$0	0.00%
	Total Softball Adult	\$1,920	\$1,920	\$1,920	\$0	0.00%
Soccer Youth						
100.550.467568.46750	Recreation Fees	\$0	\$0	\$0	\$0	#DIV/0!
	Total Youth Soccer	\$0	\$0	\$0	\$0	#DIV/0!
Tennis						
100.550.467571.46750	Recreation Fees	\$2,311	\$1,595	\$1,595	\$0	0.00%
	Total Tennis	\$2,311	\$1,595	\$1,595	\$0	0.00%
Youth Ball Program						
100.550.467578.46750	Recreation Fees	\$15,370	\$17,727	\$17,727	\$0	0.00%
100.550.467578.48510	Donations	\$4,500	\$4,500	\$4,500	\$0	0.00%
	Total Youth Ball Program	\$19,870	\$22,227	\$22,227	\$0	0.00%
Community Choir						
100.550.467586.46750	Recreation Fees	\$2,800	\$2,800	\$2,800	\$0	0.00%
100.550.467586.48510	Donations	\$2,328	\$2,357	\$2,357	\$0	0.00%
100.550.467586.48890	Other Misc. Revenues	\$0	\$2,357	\$0	-\$2,357	-100.00%
	Total Community Choir	\$5,128	\$7,514	\$5,157	-\$2,357	-31.37%
Safety Certification Program						
100.550.467589.46750	Recreation Fees	\$5,883	\$5,541	\$5,541	\$0	0.00%
	Total Safety Certification Program	\$5,883	\$5,541	\$5,541	\$0	0.00%
Clothing & Equipment Sales						
100.550.483300.48331	Shirts and Suits	\$700	\$700	\$700	\$0	0.00%
	Total Clothing & Equipment Sales	\$700	\$700	\$700	\$0	0.00%
Recreation Programs & Events - Public Charges for Services		\$370,413	\$378,683	\$377,011	-\$1,672	-0.44%
Engineering - 601						
Public Charges for Services						
100.601.435600.43581	State Grants	\$0	\$0	\$0	\$0	#DIV/0!
100.601.461400.46141	Engineering Fees	\$500	\$500	\$500	\$0	0.00%
100.601.461400.46142	Certified Survey Maps	\$500	\$200	\$200	\$0	0.00%
100.601.461400.46143	Engineering Supplies	\$100	\$100	\$100	\$0	0.00%
100.601.461400.46144	Sidewalk Permit Fees	\$700	\$700	\$500	-\$200	-28.57%
	Total Public Charges for Services	\$1,800	\$1,500	\$1,300	-\$200	-13.33%

		2019 BUDGET	2020 BUDGET	2021 PROPOSED BUDGET	DIFFERENCE	%
Plans and Specs Fees						
100.601.461500.46150	Plans and Specs Fees	\$500	\$500	\$500	\$0	0.00%
	Total Plans and Specs Fees	\$500	\$500	\$500	\$0	0.00%
Engineering - Public Charges for Services						
		\$2,300	\$2,000	\$1,800	-\$200	-10.00%
Planning and Zoning - 604						
Licenses and Permits						
100.604.440000.44420	Site Plan Reviews	\$6,000	\$6,000	\$6,000	\$0	0.00%
	Total Licenses and Permits	\$6,000	\$6,000	\$6,000	\$0	0.00%
Board of Appeals						
100.604.444100.44410	Zoning Permits and Fees	\$9,000	\$9,500	\$9,000	-\$500	-5.26%
	Total Board of Appeals	\$9,000	\$9,500	\$9,000	-\$500	-5.26%
Plans and Specs Fees						
100.604.461500.46153	Residential Planning Fee	\$6,000	\$6,000	\$6,000	\$0	0.00%
100.604.461500.46155	Planning Document Sales	\$0	\$0	\$0	\$0	#DIV/0!
	Total Plans and Specs Fees	\$6,000	\$6,000	\$6,000	\$0	0.00%
Planning and Zoning - Public Charges for Services						
		\$21,000	\$21,500	\$21,000	-\$500	-2.33%
Economic Development Program - 680						
Taxes						
100.680.410000.41500	Room Tax	\$29,216	\$91,707	\$90,000	-\$1,707	-1.86%
	Total Room Tax	\$29,216	\$91,707	\$90,000	-\$1,707	-1.86%
Economic Development - Public Charges for Services						
		\$29,216	\$91,707	\$90,000	-\$1,707	-1.86%
Miscellaneous General Fund - 999						
General Property Taxes						
100.999.411100.41110	General Property Taxes	\$4,108,186	\$4,227,848	\$4,406,924	\$179,076	4.24%
100.999.411100.41140	Personal Property Taxes State Aid			\$26,759	\$26,759	#DIV/0!
	Total General Propert Taxes	\$4,108,186	\$4,227,848	\$4,433,683	\$205,835	4.87%
Taxes/Municipally Owned Utility						
100.999.413100.41310	Utility Pay in Lieu of Taxes (Water & Electric)	\$1,209,150	\$1,183,951	\$1,153,891	-\$30,060	-2.54%
100.999.413100.41320	CDA - PILOT	\$22,000	\$22,000	\$22,000	\$0	0.00%
100.999.413100.41321	Admin Services - WTP	\$610,000	\$610,000	\$610,000	\$0	0.00%
100.999.413100.41325	PILOT - Other	\$9,000	\$9,000	\$9,000	\$0	0.00%
	Total Licenses and Permits	\$1,850,150	\$1,824,951	\$1,794,891	-\$30,060	-1.65%
Shared Revenues						
100.999.434100.43410	State Shared Revenue	\$719,128	\$719,360	\$717,381	-\$1,979	-0.28%
100.999.434100.43415	Expenditure Restraint Program	\$87,042	\$72,134	\$61,429	-\$10,705	-14.84%
100.999.434100.43416	State Computer Tax Refund	\$54,201	\$56,671	\$38,132	-\$18,539	-32.71%
	Total Board of Appeals	\$860,371	\$848,165	\$816,942	-\$31,223	-3.68%
Transfers from Other Funds						
100.999.492000.49422	2018 - 2019 Capital Projects	\$248,065	\$0	\$0	\$0	#DIV/0!
100.999.492000.49525	Cable Television Fund	\$115,000	\$115,000	\$115,000	\$0	0.00%
100.999.492000.49531	Transfer from Electric for ED	\$0	\$1,000	\$1,000	\$0	0.00%
100.999.492000.49532	Transfer from Water for ED	\$0	\$1,000	\$1,000	\$0	0.00%
100.999.492000.49595	Transfer from Sewer for ED	\$0	\$1,000	\$1,000	\$0	0.00%
100.999.492000.49668	Liability Insurance Fund	\$25,000	\$25,000	\$0	-\$25,000	-100.00%
	Total Transfers from Other Funds	\$388,065	\$143,000	\$118,000	-\$25,000	-17.48%
Fund Balances Applied						
100.999.493100.49997	Fund Balances Appropriated	\$32,630	\$56,750	\$258,956	\$202,206	356.31%
	Total Fund Balance Applied	\$32,630	\$56,750	\$258,956	\$202,206	356.31%
Miscellaneous General Fund - Public Charges for Services						
		\$7,239,402	\$7,100,714	\$7,422,472	\$321,758	4.53%
General Fund Total Revenues						
		\$10,473,455	\$10,498,427	\$10,691,008	\$192,581	1.83%
REVENUE VS. EXPENSES						
		\$0	\$2,357	\$0		

Differences in 2021 Budget

Revenues

201	Police Services	-\$110,000	No longer getting PSLO Money for FT Officer
301	Streets	-\$60,000	Auditor found we credited incorrect account for Special Assessments
501	Parks	-\$30,000	Had a one year project in Parks that was paid for by outside group
999	Misc	-\$30,060	Reuced Pilot from Utilities based on actual assets
999	Misc	-\$25,000	No longer getting insurance funding for EAB
999	Misc	-\$12,684	Reduced state funding for Expenditure Restraint & Share Revenue. (Has gone down \$111,725.66 since 2018).
135	Building Assessments	-\$6,000	Misc Permit Revenue overstated in past
999	Misc	-\$25,000	Computer Aid Payment incorrectly stated in past budgets
999	Streets/Police	-\$24,000	Transportation Aid reduced
125	Clerk	-\$4,000	Interfund Postage Credit was overstated
		-\$326,744	

Expenses

201	Police	\$59,880	More in Payouts (\$50k), Two Single Insurances moved to Family (\$32k)
225	Emergency Government	\$25,717	Purchasing 2 new sirens
601	Engineering	\$20,902	Moved Independence Park Land Fill from Park Impact Fees to General Fund
325	Recycling	\$18,733	Payout and 3.5% increase in recycling cost
320	Garbage	\$18,280	Payout and 3.5% increase in garbage cost (100 more stops + gas).
330	General Building Maint.	\$12,816	Payout
115	Insurance	\$11,151	Property Ins Going Up \$8k, Vehicle Ins going up \$4k
240	Building Inspection	\$8,985	Payout
125	City Clerk	\$5,735	Election costs going up due to Covid
604	Planning & Zoning	\$5,591	Payout
		<u>\$187,790</u>	

Total Difference **\$514,534**

Short of Levy Limit **\$1**

2% raises adds \$101,457 to 100 budget **\$101,457**

2021 EXPENDITURE BUDGET SUMMARYA1:AA60

					Proposed		
		2018	2019	2020	2021		
		BUDGET	BUDGET	BUDGET	Budget	Difference	%
GENERAL GOVERNMENT							
100	Common Council	53,186	52,603	52,820	52,974	154	0.29%
101	Administration	98,477	100,259	95,144	94,148	-996	-1.05%
105	Personnel Administration	32,319	32,774	33,070	33,074	4	0.01%
110	Purchasing Agent	2,793	2,793	2,849	2,849	0	0.00%
115	Insurance	66,996	71,075	71,075	82,226	11,151	15.69%
125	City Clerk	224,581	242,449	244,616	248,325	3,709	1.52%
128	Judicial Services	59,668	61,000	66,000	68,000	2,000	3.03%
130	Finance	190,406	179,330	174,141	171,773	-2,368	-1.36%
135	Assessor	77,768	82,270	82,248	82,301	53	0.06%
140	Legal	32,233	32,233	32,233	32,233	0	0.00%
	TOTAL GEN. GOVERN.	838,427	856,786	854,196	867,903	13,707	1.60%
PUBLIC SAFETY							
201	Law Enforcement	4,108,079	4,253,827	4,316,081	4,399,911	83,830	1.94%
225	Emergency Government	29,919	30,178	31,211	56,677	25,466	81.59%
240	Inspections	217,697	223,617	223,934	230,740	6,806	3.04%
250	Fire Protection	427,490	436,549	404,704	405,134	430	0.11%
	TOTAL PUBLIC SAFETY	4,783,185	4,944,171	4,975,930	5,092,462	116,532	2.34%
PUBLIC WORKS/TRANSPORTATION							
301	Streets and Related Facilities	1,372,799	1,398,691	1,418,013	1,421,798	3,785	0.27%
320	Refuse/Garbage Collection	466,711	496,203	508,010	525,908	17,898	3.52%
323	Stormwater	120,344	122,555	115,762	115,327	-435	-0.38%
325	Recycling	348,660	364,814	365,800	383,748	17,948	4.91%
330	General Buildings & Maintenance	274,582	281,772	279,028	290,500	11,472	4.11%
	TOTAL PW/TRANS	2,583,096	2,664,035	2,686,613	2,737,281	50,668	1.89%
PUBLIC SERVICES							
401	Cemetery	132,632	144,549	145,546	145,604	58	0.04%
430	Animal and Insect Control	2,369	2,220	5,396	3,952	-1,444	-26.76%
	TOTAL PUBLIC SERVICES	135,001	146,769	150,942	149,556	-1,386	-0.92%
PARKS & RECREATION							
501	Parks	386,779	414,509	439,402	439,107	-295	-0.07%
546	Aging Services	13,000	13,000	13,500	13,500	0	0.00%
550	Recreation Programs and Services	601,648	585,501	597,641	599,358	1,717	0.29%
	TOTAL PARKS & RECREATION	1,001,427	1,013,010	1,050,543	1,051,965	1,422	0.14%
ENGINEERING							
601	Engineering	204,669	252,685	193,249	212,517	19,268	9.97%
604	Planning & Zoning	45,977	46,516	46,680	51,917	5,237	11.22%
680	Economic Development Program	72,453	123,182	114,167	114,702	535	0.47%
	TOTAL ENGINEERING	323,099	422,383	354,096	379,136	25,040	7.07%
MISC GENERAL FUND							
999	Misc General Fund	741,949	426,301	423,750	412,705	-11,045	-2.61%
	TOTAL MISC. GENERAL FUND	741,949	426,301	423,750	412,705	-11,045	-2.61%
TOTAL GENERAL FUND BUDGET							
		10,406,184	10,473,455	10,496,070	10,691,008	194,938	1.86%
	GENERAL LEVY						
	LIBRARY LEVY	656,601	684,733	698,733	698,836	103	0.01%
	TRANSPORTATION LEVY	20,949	22,655	34,299	24,385	-9,914	-28.90%
	DEBT SERVICE LEVY	3,002,460	3,002,460	3,000,000	3,000,000	0	0.00%

CITY OF HARTFORD, WISCONSIN
 CALCULATION OF PROPERTY TAX MIL RATE
 BUDGET YEAR 2021

10/7/2020 11:55

	2020	2021	ACTUAL CHANGE	% CHANGE
ASSESSED VALUE - WASHINGTON COUNTY	\$1,279,835,800.00	\$1,310,016,300.00	\$30,180,500.00	2.36%
EQUALIZED VALUE - WASHINGTON COUNTY	\$1,376,982,400.00	\$1,429,034,000.00	\$52,051,600.00	3.78%
ASSESSED TO EQUALIZED RATIO - WASHINGTON COUNTY	0.929449643	0.916714578	-0.012735065	-1.37%
EQUALIZED INCREMENT TID #6	\$712,400.00	\$592,000.00	(\$120,400.00)	-16.90%
EQUALIZED INCREMENT TID #7 WASHINGTON COUNTY ONLY	\$2,643,400.00	\$2,636,600.00	(\$6,800.00)	-0.26%
EQUALIZED INCREMENT TID #8	\$3,069,800.00	\$3,837,900.00	\$768,100.00	25.02%
EQUALIZED INCREMENT TID #10	\$4,974,500.00	\$8,586,400.00	\$3,611,900.00	72.61%
EQUALIZED INCREMENT TID #11	\$4,196,200.00	\$4,007,300.00	(\$188,900.00)	-4.50%
TOTAL EQUALIZED TID INCREMENTS-WASHINGTON COUNTY	\$15,596,300.00	\$19,660,200.00	\$4,063,900.00	26.06%
ASSESSED MANUFACTURING ROLL - WASHINGTON COUNTY	\$72,637,800.00	\$80,490,500.00	\$7,852,700.00	10.81%
TOTAL ASSESSED ROLL - WASHINGTON COUNTY WITH TIDS	\$1,279,835,800.00	\$1,310,016,300.00	\$30,180,500.00	2.36%
TOTAL EQUALIZED ROLL - WASHINGTON COUNTY WITH TIDS	\$1,376,982,400.00	\$1,429,034,000.00	\$52,051,600.00	3.78%
TOTAL EQUALIZED ROLL FOR TAX LEVY PURPOSES WASH CO WO/TIDS	\$1,361,386,100.00	\$1,409,373,800.00	\$47,987,700.00	3.52%
TOTAL ASSESSMENT ROLL WASH COUNTY WITHOUT TIDS	\$1,265,339,824.53	\$1,291,993,508.06	\$26,653,683.52	2.11%
ASSESSED VALUE - DODGE COUNTY	\$64,191,200.00	\$65,753,400.00	\$1,562,200.00	2.43%
EQUALIZED VALUE - DODGE COUNTY	\$65,555,300.00	\$65,539,200.00	(\$16,100.00)	-0.02%
ASSESSED TO EQUALIZED RATIO - DODGE COUNTY	0.979191614	1.003268273	0.024076659	2.46%
EQUALIZED INCREMENT TID #7 DODGE COUNTY ONLY	\$6,259,300.00	\$6,437,500.00	\$178,200.00	2.85%
EQUALIZED INCREMENT TID #9	\$5,399,700.00	\$6,575,200.00	\$1,175,500.00	21.77%
TOTAL EQUALIZED TID INCREMENTS-DODGE COUNTY	\$11,659,000.00	\$13,012,700.00	\$1,353,700.00	11.61%
ASSESSED MANUFACTURING ROLL - DODGE COUNTY	\$58,839,200.00	\$60,401,700.00	\$1,562,500.00	2.66%
TOTAL ASSESSED ROLL - DODGE COUNTY WITH TIDS	\$64,191,200.00	\$65,753,400.00	\$1,562,200.00	2.43%
TOTAL EQUALIZED ROLL - DODGE COUNTY WITH TIDS	\$65,555,300.00	\$65,539,200.00	(\$16,100.00)	-0.02%
TOTAL EQUALIZED ROLL FOR TAX LEVY PURPOSES DODGE CO WO/TID	\$53,896,300.00	\$52,526,500.00	(\$1,369,800.00)	-2.54%
TOTAL ASSESSMENT ROLL DODGE COUNTY WITHOUT TIDS	\$52,774,804.97	\$52,698,170.94	(\$76,634.03)	-0.15%
TOTAL BOTH COUNTIES EQUALIZED ROLL FOR TAX LEVY PURPOSES	\$1,415,282,400.00	\$1,461,900,300.00	\$46,617,900.00	3.29%
PROPORTION OF LEVY TO BE COLLECTED IN WASHINGTON COUNTY	0.961918342	0.964069711	1.029383563	.22%
PROPORTION OF LEVY TO BE COLLECTED IN DODGE COUNTY	0.038081658	0.035930289	-0.0029383563	-5.65%
TAX LEVY FOR GENERAL OPERATIONS FUND	\$4,227,848.00	\$4,406,924.00	\$179,076.00	4.24%
TAX LEVY FOR LIBRARY FUND	\$698,733.00	\$698,836.00	\$103.00	.01%
TAX LEVY FOR TRANSPORTATION PROGRAM FUND	\$34,299.00	\$24,385.00	(\$9,914.00)	-28.90%
TAX LEVY FOR DEBT SERVICE FUND	\$3,056,750.00	\$3,000,000.00	(\$56,750.00)	-1.86%
TOTAL TAX LEVY	\$8,017,630.00	\$8,130,145.00	\$112,515.00	1.40%
WASHINGTON COUNTY TAX LEVY	\$7,712,305.36	\$7,838,026.54	\$125,721.18	1.63%
DODGE COUNTY TAX LEVY	\$305,324.64	\$292,118.46	(\$13,206.18)	-4.33%
WASHINGTON COUNTY ASSESSED TAX RATE	6.095046729	6.066614494	(\$0.03)	-0.47%
DODGE COUNTY ASSESSED TAX RATE	5.78542435	5.543237132	(\$0.24)	-4.19%

CITY OF HARTFORD POPULATION

Year	Population Count	Census Year		Year	Population Count	Census Year		
1950	4,549	Yes		2000	10,905	Yes		
1960	5,627	Yes		2001	11,077			
1970	6,499	Yes		2002	11,424			
1973	6,690			2003	11,719			
1974	7,154			2004	12,068			
1975	7,225			2005	12,732			
1976	7,366			2006	13,039			
1977	7,314			2007	13,550			
1978	7,504			2008	13,700			
1979	7,599			2009	13,900			
1980	7,159	Yes		2010	13,970	Yes	0.50%	
1981	7,006			2011	14,253		2.03%	
1982	7,182			2012	14,258		0.04%	
1983	7,283			2013	14,274		0.11%	
1984	7,320			2014	14,320		0.32%	
1985	7,490			2015	14,403		0.58%	
1986	7,604			2016	14,627		1.56%	
1987	7,605			2017	15,057		2.94%	
1988	7,679			2018	15,384		2.17%	
1989	7,892			2019	15,578		1.26%	
1990	8,188	Yes		2020	15,870	Yes	1.15%	Avg
1991	8,349							
1992	8,489							
1993	8,635							
1994	8,804							
1995	8,912							
1996	9,087							
1997	9,306							
1998	9,622							
1999	9,888							
<i>The Wisconsin Department of Administration did not start providing estimated population totals until 1973. The federal census totals were used before that date.</i>								
EXCEL/PopulationCount								

City of Hartford, Wisconsin 2020 Annual Budget
 Amortization of Outstanding Principal
 All General Obligation Debt (2020—2032)

Budget Year	2012		2014 GO		2016 GO		2016 GO		2016 GO		2018A GO		2007 Taxable		Total To Be Paid
	Refunding Notes	2012 GO Notes	2014 GO Notes	2016 GO NOTES	Refunding Bonds	2016 GO NOTES	Refunding Bonds	2016 GO NOTES	2016 GO NOTES	2018A GO Notes	2018A GO Notes	2007 Taxable Notes	2007 Taxable Notes		
2021	\$300,000	\$325,000	\$275,000	\$350,000	\$315,000	\$350,000	\$300,000	\$300,000	\$350,000	\$350,000	\$115,000		\$2,330,000		
2022	\$325,000	\$350,000	\$275,000	\$350,000	\$325,000	\$350,000	\$400,000	\$400,000	\$350,000	\$350,000			\$2,375,000		
2023	\$325,000		\$300,000	\$350,000	\$325,000	\$350,000	\$600,000	\$600,000	\$375,000	\$375,000			\$2,275,000		
2024	\$325,000		\$3,000,000	\$350,000	\$350,000	\$350,000	\$200,000	\$200,000	\$375,000	\$375,000			\$4,600,000		
2025	\$350,000			\$350,000	\$350,000	\$350,000	\$600,000	\$600,000	\$375,000	\$375,000			\$2,025,000		
2026	\$350,000			\$350,000	\$350,000	\$350,000	\$700,000	\$700,000	\$400,000	\$400,000			\$2,150,000		
2027	\$350,000				\$700,000		\$500,000	\$500,000	\$200,000				\$1,750,000		
2028	\$375,000				\$700,000		\$700,000	\$700,000					\$1,775,000		
2029	\$375,000				\$700,000		\$700,000	\$700,000					\$1,775,000		
2030	\$375,000				\$700,000		\$700,000						\$1,075,000		
2031	\$350,000				\$650,000		\$650,000						\$1,000,000		
2032	\$350,000				\$350,000		\$350,000						\$700,000		
ORIGINAL TOTALS	\$4,625,000	\$1,325,000	\$4,225,000	\$2,750,000	\$6,415,000	\$2,750,000	\$4,700,000	\$4,700,000	\$2,900,000	\$2,900,000	\$365,000	\$365,000	\$27,960,000		

**CITY OF HARTFORD, WISCONSIN
DEBT AMORTIZATION PLAN
PROJECTED DEBT SERVICE (LEVY ONLY)
2015-2036**

(REVISED 7-20-2016)

Fund Number	Avg % Rate	Levy Share 2015	Levy Share 2016	Levy Share 2017	Levy Share 2018	Levy Share 2019	Levy Share 2020	Levy Share 2021	Levy Share 2022
2006 Refunding Bonds		\$915,440	\$0	\$0	\$0	\$0			
2008 G.O. Promissory Notes (non-TID #5)		\$256,095	\$255,179	\$256,432	\$520,000				
2010 G.O. Promissory Notes (\$3.58M)	2.83	\$350,685	\$344,685	\$337,560	\$329,310	\$345,310	\$340,560		
2010 G.O. Refunding Bonds (\$3.635M)	2.65	\$565,734	\$555,398	\$557,751	\$401,745				
2012 G.O. Refunding Bonds (Lib.)(\$4.975M)	2.12	\$194,375	\$193,500	\$192,500	\$290,500	\$361,750	\$381,688	\$425,125	\$442,312
2012 G.O. Promissory Notes (\$3.07M)	2.12	\$350,437	\$345,188	\$339,187	\$333,000	\$351,156	\$343,844	\$336,531	\$353,938
2012 G.O. Refunding Notes (\$1.45M)	1.63	\$265,875	\$262,125	\$258,375	\$204,000				
2014 G.O. Prom. Notes (City Hall) (\$4.6M)	2.64	\$535,021	\$542,750	\$234,750	\$230,750	\$226,750	\$398,750	\$390,500	\$382,250
2015 G.O. Refunding Bonds		\$0	\$928,396	\$982,000	\$660,770				
2015 G.O. NAN's		\$0	\$118,125						
2016 G.O. Promissory Notes (\$3.40M)	1.98		\$422,375	\$471,925	\$383,750	\$383,750	\$377,250	\$395,500	\$388,500
2016 G.O. Bonds (Pool) (\$7.0M estimated)(20 yr: 326	2.6		\$49,057	\$390,250	\$465,925	\$459,925	\$472,375	\$468,775	\$472,375
2018 G.O. Promissory Notes (\$2.9 M)	2.9			\$261,062	\$434,813	\$427,813	\$417,313	\$431,000	\$524,000
2020 Note Anticipation Note (\$3.56 M)	2.75				\$76,833			\$106,800	\$106,800
2022 G.O. Promissory Notes (\$3.25M)	2.75								
2024 G.O. Promissory Notes (\$3.5M)									
2026 G.O. Promissory Notes (\$3.5M)									
2028 G.O. Promissory Notes (\$3.75M)									
2030 G.O. Promissory Notes (\$3.75M)									
2032 G.O. Promissory Notes (\$4.25M)									
2034 G.O. Promissory Notes (\$4.5M)									
SUB-TOTAL TAX LEVY REQUIRED		\$3,433,662	\$3,545,346	\$3,629,987	\$3,832,250	\$2,395,703	\$2,813,663	\$2,982,044	\$3,087,488
less: DRSF Fund Balance Appropriated									
less: D/S Fund Balances Appropriated (net) (317)		(\$26,231)	(\$151,605)	(\$49,695)	\$0			(\$4,285)	
less: Interest Revenue and Miscellaneous		\$0	(\$13,360)	\$0	(\$3,000)				
less: Fund Balance									
less: TID #12 added capacity (Fund 330)							(\$132,454)	(\$341,404)	(\$106,800)
less: TID #11 added capacity (Fund 329)							\$0	(\$106,800)	(\$91,350)
less: TID #11 added capacity (Fund 328)							(\$7,825)	(\$64,665)	(\$61,268)
less: Library Contribution (Fund 320)							(\$66,088)	(\$66,048)	(\$67,039)
less: TID #6,7,&8 added capacity							(\$25,000)	(\$25,000)	(\$25,000)
less: Transfer from fund 100							\$0	\$0	\$0
less: Sewer Loan(\$2.27M+5%) WISSTAT 66.08							\$0	\$0	\$0
General Fund Balance (max. \$2 M + NAN's)		(\$394,431)	(\$802,000)	(\$75,000)	\$0	\$703,840	\$417,704	\$626,158	\$263,969
NET TAX LEVY EFFECT - DEBT SERVICE		\$2,359,000	\$2,407,021	\$2,580,292	\$3,566,855	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000